

# *Chadron State College*

*2009 President's Report  
Chadron State Foundation  
Annual Report*

*Greetings from the*  
***President***

As the faculty, staff and students at Chadron State College get ready for another school year, we use this publication to reflect on the past year.

From enrollment increases, incredible accomplishments in the classroom and extracurricular activities, to the great improvements to our facilities and grounds, Chadron State had a lot of reason for excitement in 2008-2009.

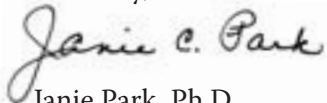
As I look back on the year's accomplishments, I can't help but to get excited for another fall semester.

The past year did not come without its share of challenges, though. As CSC was faced with a budget shortfall from decreased state revenues, the institution joined other colleges and universities across the nation in measures to cut spending.

Thanks to your continued support and the hard work of our faculty and staff, I know the institution will continue to weather these financial challenges and continue building upon the tradition of success that has been building for nearly 100 years.

The alumni and friends of Chadron State are truly among the most loyal I have seen and a vital asset to our continued success.

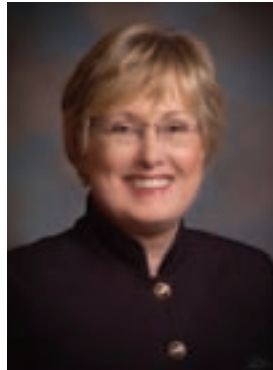
Sincerely,



Janie Park, Ph.D.

President

Chadron State College





# *Greetings from the Foundation*

Next to working with Dr. Park and the professionals in the Foundation office, the most rewarding aspect of my tenure as Foundation Chairman has been the privilege to observe first-hand the generosity of Chadron State College alumni and friends. It is the willingness of those of you who live great distances from Chadron to financially support CSC that most impresses and humbles me. For those of us fortunate enough to live in the Chadron area, we experience a direct benefit from the financial contributions we make.



We are able to participate on a regular basis in many of the activities offered by Chadron State. But those of you from outside the Chadron area give out of the true spirit of philanthropy. Your reward is the knowledge that you are providing CSC students with opportunities for a better life they might not otherwise have.

On behalf of all of those involved in the operation of the Chadron State Foundation, thank you...thank you for keeping the dreams of so many young people alive.

Go Eagles!

Randy Bauer, Chairman  
Chadron State Foundation



# *'Great outdoors' helps make CSC great*

Many of Chadron State College's accomplishments in 2009 had close ties to "the great outdoors."

Leading the charge was the institution's wood-fired heating and cooling system. The system earned high marks for its efforts to help the environment in a report by the National Wildlife Federation in late 2008. The study, which was completed in conjunction with Princeton Survey Research Associates, listed CSC as an exemplary program for its activities for sustainability. CSC was the only institution in Nebraska or South Dakota listed in the report, which was released in late August of 2008. Only 36 other institutions were on the nationwide list.

The CSC boilers, which both heat and cool the campus, are fueled by refuse from thinning and logging operations in the nearby Pine Ridge National Forest. Recently, the college has burned chips made from trees that were killed in fires.

In August 2008, U.S. Sen. Ben Nelson chose the facility as a stop on his statewide energy tour and called the system "good common sense."

Nelson said CSC's system serves as an excellent example of what can be done to combat the energy crisis and should be brought to everyone's attention.

"This is one area of alternative fuels that's available," Nelson said. "And, it's here and now taking pressure off fossil fuels."

Dale Grant, CSC vice president for administration, said the boiler at CSC saves the college about \$365,000 per year, which amounts

to about 50 percent of its heating budget. The college heats its 21 major buildings with the system.

Another large project of the past year is related to the wildfire that threatened the CSC campus in summer 2006. In February this year, the Arbor Day Foundation awarded a \$50,000 grant to fund a reforestation effort in the C Hill area.

The more than 50,000 tree seedlings that were planted south of campus this spring have gotten off to a great start, thanks to frequent rainfall this spring and summer. It is hoped that the effort will result in a forested scene south of campus, like the one devastated by wildfire in 2006.

"I don't think we could have picked a better year in the last 20 or 30 years," said Lucinda Mays, the CSC horticulturist who led volunteers during the hand-planting portion of the project. "We were really, really fortunate."

In all, about 52,200 trees were given a home in the 30-acre area. For 12,200 of them, Mays led more than 35 groups up the hills to hand plant in areas inaccessible by the machine planter. The groups represented businesses and organizations, campus clubs, school classes, athletic teams, college departments and youth organizations such as Boy Scouts and 4-H clubs. The 513 volunteers ranged from kindergarteners to senior citizens.

The college continues to incorporate "green" methods to its new construction and maintenance practices, and incorporates the projects to its classroom instruction

when possible. For instance, the designs for its proposed Rangeland Agriculture Center and Pavilion include a wide variety of environmentally-friendly features. Throughout campus, new plantings of ornamental shrubs suited for the region's unique climatic challenges are replacing water-demanding turf. A new research site east of the Burkhiser Complex is devoted to studying drought-tolerant buffalo grass in order to help property owners who choose to employ the drought-tolerant turf variety. The college also has been studying the viability of harnessing the wind to generate power on campus. In addition, many of CSC's programs -- such as wildlife management, the geosciences and range management -- continue to benefit from the unique offerings of the region.

Also, CSC is taking steps to make sure future generations appreciate the outdoors.

The Chadron State College Child Development Center Laboratory was selected by the Dimensions Educational Research Foundation-Arbor Day Foundation to be the site of a Nature Explore Classroom. The new feature was implemented at the college's day care center and became certified this summer. Some of the features include raised planting beds, a crushed stone pathway, rocks for climbing, a greenhouse and a stage for performances. Children sit on log benches and seats made of tree stumps and will play in areas of grass, sand, dirt, water and mulch.



# *Institutional Growth*

## **Enrollment still going up**

Chadron State College continues to make progress in attracting students to its campus and programs. For the fourth consecutive semester, CSC reported an increase in its enrollment in spring 2009, both in headcount and full-time equivalency. Five weeks into the spring term, CSC officials reported that 182 more students were taking courses than during the same period in 2008. The 7.39 percent increase resulted in a headcount of 2,645 students. CSC's full-time equivalency, based on total credit hours processed, also is on its way up with a 4.11 percent increase, or 78 students above the February 2008 total.

## **Many construction projects**

Many construction projects took place on the Chadron State College campus during the past year, the largest being the \$4.8 million renovation of the Administration Building, which has been renamed Old Admin. Faculty members have moved into the building, which also received a new parking lot to the south. Among the major projects this summer was new fencing and retaining wall for the north side of Elliott Field, improved drainage for the adjacent 12th Street, a new roof for Crites Hall, new windows for Andrews Residence Hall and expanded cardiovascular space and equipment in the Nelson Physical Activity Center. Other high profile construction projects during the past year included a new parking lot for the residence hall complex, renovation of Crites Hall, window replacements, and new sound systems at the athletic venues.

## **Getting children on the path to college**

A collaborative effort between Chadron State College, the Bluffs Middle School and Roosevelt Elementary at Scottsbluff is helping minority children get on the path to a college education. CSC and Roosevelt Elementary teamed up to secure \$70,000 of grant funding for the two-year project, which provides opportunities for students in fifth and sixth grades to make campus visits and learn from enhanced curricula in mathematics, science and social studies.

## *Foundation Facts*

- Foundation support to the campus for the 2008-09 academic year was \$598,115.
- Major gifts and pledges received during the fiscal year ending June 30, 2009 total \$1,752,353.
- Annual gifts and pledges received from the Fall Campaign and Phonathon total \$336,994.
- Seven new members were added to the Living Legacy Society. The Living Legacy Society recognizes individuals who have made arrangements to provide future gift support for Chadron State.
- Six new named endowed scholarships were established.
- Four new annual scholarships were added.



## More diverse student body

Chadron State College continued to expand its diverse population this fall, reporting that students from 18 countries are enrolled at the institution. This spring, 45 international students were enrolled at CSC. That's a 137 percent increase from the 19 who were taking classes in fall 2006. CSC continues to be a popular choice for students from Zimbabwe and Ethiopia, with 10 and seven students, respectively. In recent years, eastern European countries have become a big draw for the institution. During fall 2008, six students from Russia were enrolled. Other nationalities on the list are Australia, Armenia, the Bahamas, Botswana, Brazil, Burma, Canada, Ecuador, Ghana, Germany, India, Jamaica, Japan, Turkmenistan and Ukraine.

## Program provides tuition assistance

In February, the Nebraska State College System Board of Trustees approved the NSCS Advantage, a new program that guarantees first-time freshmen students who receive federal Pell Grants will pay no tuition at the Nebraska State Colleges for the 2009-10 academic year. The NSCS Advantage offers a new way for Chadron State, Peru State and Wayne State colleges to serve students, area communities and the state of Nebraska.

## London trip expands

Forty Chadron State College students and six faculty members took a two-week trip to London in May 2009 as part of the college's expanding international studies program. Fifteen of the students are criminal justice majors, 13 are education majors and 12 are business majors. Each group visited many of the primary attractions in the London area and also had separate tours that pertained to its area of emphasis.

## Big gift to Foundation

One of the largest gifts in Chadron State Foundation history was received during the past year from the estate of Margaret Truwe. Truwe, who also donated funds for a community center in her hometown of Hay Springs, left \$824,000 to the CS Foundation upon her death in September 2008. The gift will be used for scholarships and other campus support.

## *End of Fall 2008 semester, the 2,296 enrolled undergraduate students at CSC had the following characteristics:*

- Represented 23 countries including the United States
- Represented 38 states
- Represented 89 of the 93 counties in Nebraska
- Ranged in age from 17-80
- Of those who responded, 57% are first generation college students
- 66% of CSC students are from Nebraska, followed by Wyoming (10%), South Dakota (9%), and Colorado (6%)

beverages

Food & More  
made to order



## **New place for the president**

Chadron State College's president has a new place to call home in fall 2009, thanks to the generosity of one of the institution's most ardent supporters. CSC took possession of the house at 702 East 10th St. this fall, which was constructed by Chadron State Foundation founder and community philanthropist Vernon Chicoine upon his marriage to Madge Fortune in 1998. Randy Bauer, chairman of the Chadron State Foundation Board of Directors, said houses have been donated to CSC in the past, but none as significant as the Chicoine home. The property, regarded among Chadron's finest homes, is valued at \$372,330.

## **A gift to the county**

A group of Chadron State College business students saved taxpayers thousands of dollars by updating and adding to a 1990 study about Slim Buttes Road. The original study was produced when commissioners were considering paving the gravel road connecting Chadron to the Pine Ridge Indian Reservation, still a topic today. One commissioner said the report, which contains a wealth of economic and maintenance data, would have cost between \$20,000-\$30,000 if updated by a professional firm.

## **Recognition for excellence**

U.S. News & World Report placed Chadron State College on its list of best baccalaureate colleges in the Midwest. CSC was the only public institution in Nebraska to be named among the nationally circulated publication's top 68 baccalaureate institutions in the Midwest region, an area that encompasses 12 states. The report was released in August 2008.

## **Exposure for Coffee Gallery**

The Coffee Gallery at Chadron State College's Sandoz Center opened a new exhibit dedicated to women in ranching. In addition, the Coffee Gallery was featured in a documentary about the cattle industry. "Beef State" was co-produced by NET Television and the Nebraska State Historical Society.

*End of Fall 2008 semester, the 2,296 enrolled undergraduate students at CSC had the following characteristics:*

- ☛ 67% were in the top half of their graduating class
- ☛ 35% were in the top quarter
- ☛ 26% scored 25 or above on the composite ACT
- ☛ Top ACT composite score equaled 32
- ☛ Average ACT score was 21.7, compared to a national average of 21.1



# Activities and Excellence

## Another great gridiron season

The Chadron State College football team won its third consecutive RMAC championship and advanced to the second round of the NCAA II playoffs in fall 2008. The team ranked ninth in the final American Football Coaches Association Top 25 poll. The Eagles had an 11-2 record in 2008, including a 9-0 mark in the Rocky Mountain Athletic Conference.

## Two-time wrestling champ

Brett Hunter, who is the school's all-time winningest wrestler with a 133-32 record, won his second national championship by claiming a 3-2 decision over Nebraska-Kearney's Marty Usman during the 174-pound finals of the NCAA Division II Wrestling Championships in March. Teammate Josh Majerus, another former national champion, was just the third CSC wrestler to garner All-American honors three times and the first to accomplish that feat while competing at the Division II level. Majerus ended his career with the second most wins in school history, posting a record of 117-43.

## Students spend spring break helping hurricane victims

Chadron State College students who participated in trips to the Gulf Coast during spring break learned the value of service. Forty of the students went to the Galveston area in extreme southern Texas to help with the cleanup from Hurricane Ike, which struck the Gulf Coast on Sept. 13, 2008. The others went to New Orleans to help repair the damage done nearly four years ago by Hurricane Katrina.

## Eagles who made history

Chadron State College had eight selections on the all-time Rocky Mountain Athletic Conference teams announced this year. Among the recipients is Brad Smith, CSC's athletic director who was named as the all-time football coach. Danny Woodhead was named the all-time best offensive football player in the conference while Kevin Homer claimed the title as best on defense. Other Eagles named to the all time teams are Tricia Lukawski in women's basketball, Jacqueline Wells in women's track and field, Joe Planansky and Casey Beran in football, and Ally Malzahn in women's golf.

## Campus Facts:

- CSC had an enrollment of 2,269 students for Fall 2008
- CSC's student/faculty ratio was 17 to 1 for Fall 2008
- 66% of the full-time faculty have doctoral degrees
- Undergraduate resident tuition rate for fall 2009 is \$122.50 per credit hour
- Non-resident undergraduate tuition for fall 2009 is \$245 per credit hour
- Total semester costs for 2009-2010 including tuition, fees, board and room for resident students is approximately \$4,737.40 (depending on credit hours, type of room and type of meal plan selected)



# Achievements

## **Nobel Peace Prize winner**

One member of the alumni, Dr. Jerry Mahlman of Longmont, Colo., enjoyed the attention from an award that was presented in late 2007. When former Vice President Al Gore and an organization devoted to studying climate change were presented with the coveted Nobel Peace Prize in 2007, a Chadron State College graduate was one of those recognized for making it happen. Mahlman, a native of Crawford, helped organize the International Panel on Climate Change, the organization that shared the award with Gore.

## **Rangeland Cup team makes history**

A Chadron State College trio topped 14 other teams in a national competition that tests problem solving and communication skills for rangeland ecology and management. The three-person team from CSC won the Society for Range Management's Rangeland Cup at Albuquerque, N.M., in February. The team ended Utah State University's run as the only school to ever win the title. The victory followed the CSC team's first-place finish at the Wyoming SRM Section meeting in November 2008. This marks the first time ever that both cups have resided at the same school. Members of the winning team are Ericka Backes of Bushnell, Kassie Bales of Cody, Wyo., and Jamie Hornickel of Ord.

## **Students selected for professional schools**

Thirty-nine Chadron State College students who have been studying science have been accepted to professional schools beginning this fall. Seventeen of the students were participating in the Rural Health Opportunities Program, a joint venture with the University of Nebraska Medical Center that is designed to provide health care professionals for lesser-populated areas of Nebraska.

## **Promoted to NBA general manager**

Chadron State College graduate Larry Riley was promoted to general manager of the Golden State Warriors of the National Basketball Association. Riley, 64, has spent the last 20 years working for NBA teams as a scout and coach and in management. A native of Whitewater, Ind., Riley earned four letters in baseball, three in basketball and two in cross-country while attending Chadron State in the 1960s. He was selected the college's outstanding senior majoring in physical education when he graduated in 1966.

## *CSC getting ready for centennial*

Chadron State College President Dr. Janie Park said planning for the institution's centennial celebration in 2011 is kicking into full gear this fall.

Park said the celebration will include 14 months of festivities, beginning at Homecoming 2010 and culminating with December commencement of 2011.

"I feel very fortunate to be at this institution during this fun and historic time," she said.

Park said the centennial provides an opportunity to elevate the image of campus, to showcase accomplishments, reconnect with alumni and friends, build a better sense of pride and increase philanthropy.

"We can develop a greater appreciation during those 14 months of who we are, where we came from, where we are now and where we're going," she said. "It provides us a clear point of reflection on the past and allows us to plan for the future and link that past with the future."

EST 1911

## **Miss Rodeo Nebraska crowned**

More than 300 people gathered in the Chadron State College Student Center in January as CSC alumna Amy Amack of Chadron was crowned Miss Rodeo Nebraska 2009. She was awarded the title of Miss Rodeo Nebraska June 18, 2008, at Nebraskaland Days in North Platte. She won personality, speech, written test, photogenic, appearance and the horsemanship award during the competition.

## **Top social worker**

Deborah Stewart, Chadron State College associate professor of social work, was selected as the 2008 Western Region Social Worker of the Year by the Nebraska Chapter of the National Association of Social Workers. Stewart, a licensed clinical social worker, is director of CSC social work and has served as adjunct professor and field director. The announcement was made in November.

## **Pathfinder Award winner**

Ann Smith of Chadron, a former Chadron State College faculty member and alumnus, was the Nebraska recipient of the Pathfinder Award given by the National Association for Girls and Women in Sports in Tampa, Fla., on April 3. Smith was on the physical education faculty at Chadron State College for 25 years before retiring in 2005. She also coached cross country for five years and track and field for nine years at CSC. The Pathfinder Award is presented to women who have demonstrated dedication to the advocacy, recruitment and enhancement of girls and women in sports.

## **Longtime bandmaster honored**

Duane E. Johnson, who earned a degree in 1966, was recognized by the Nebraska State Bandmasters Association. The Nebraska State Bandmasters Association renamed its "Distinguished Service Award" to "The Duane E. Johnson Distinguished Service Award." Johnson retired from Hastings College and he and his wife Marilyn live in Hastings.

## **Wildlife professor chosen for leadership**

Dr. Teresa Zimmerman, Chadron State College assistant professor of agriculture, was chosen by The Wildlife Society to attend its annual Leadership Institute at Monterey, Calif. Zimmerman, who teaches CSC's wildlife management courses, is one of 15 early-career wildlife professionals who were chosen to participate in the institute in September 2009. Also selected to participate in the institute was Nick Kaczor, a native of Clearwater, Neb., who graduated from CSC in 2005.

## *Chadron State Foundation Board of Directors*

Jay Alderman - Rapid City, SD  
Tom Bass - Swanton, NE  
Randy Bauer - Chadron, NE  
Lee Baumann - Clayton, MO  
Tom Chinnock - Fort Collins, CO  
Steve Cleveland - Chadron, NE  
Dan Contonis - Spearfish, SD  
Chad Emanuel - Waukee, IA  
Janice German - Chadron, NE  
Fran Grimes - Chadron, NE  
Butch Hanlon - Omaha, NE  
Cynthia Kaan - Harrison, NE  
W. Scott Kreycik - Douglas, WY  
Arne McDaniel - Littleton, CO  
Cheryl Ravenscroft - Nenzel, NE  
Linda Redfern - Scottsbluff, NE  
Rob Wahlstrom - Chadron, NE  
Jim Wefso - Rapid City, SD

# Foundation Report

## Chadron State Foundation Statements of Financial Position June 30, 2008 and 2007

	2008	2007
<b>ASSETS</b>		
Cash and Cash Equivalents - Unrestricted	\$ 343,192	\$ 339,657
Cash and Cash Equivalents - Restricted	375,991	240,740
Investments	9,152,066	9,298,713
Contributions Receivable, Net of Allowance for Uncollectable Pledges of \$24,669 for 2008 and 2007	276,569	224,354
Assets Held for Sale	30,863	-
Other Assets	2,470,045	2,872,957
Property & Equipment, Net of Accumulated Depreciation	<u>378,644</u>	<u>418,321</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 13,027,370</u></b>	<b><u>\$ 13,394,742</u></b>
<b>LIABILITIES AND NET ASSETS</b>		
Accounts Payable	\$ -	\$ 14,091
Wages Payable	37,143	35,587
Scholarships Payable	403,182	340,263
Deferred Revenue	12,124	14,159
Due to Other Agencies	<u>652,894</u>	<u>504,906</u>
<b>TOTAL LIABILITIES</b>	<b><u>1,105,343</u></b>	<b><u>909,006</u></b>
Unrestricted Net Assets:		
Operating Fund (Deficit)	(36,565)	43,736
CSC Endowment	363,616	334,050
Temporarily Restricted Net Assets:		
Donor Designated	2,195,744	2,520,074
Named Endowment Activity	855,301	1,757,509
Athletic Endowment	47,696	-
Permanently Restricted Net Assets:		
Named Endowment	<u>8,496,235</u>	<u>7,830,367</u>
<b>TOTAL NET ASSETS</b>	<b><u>11,922,027</u></b>	<b><u>12,485,736</u></b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>\$ 13,027,370</u></b>	<b><u>\$ 13,394,742</u></b>

Note: A complete copy of the Chadron State Foundation audit is available upon request.

## Chadron State Foundation & Alumni Staff

Connie Rasmussen, Executive Director  
 Karen Pope, Director of Alumni and Annual Giving  
 Cricket Haag, Business Manager  
 Leslie Bargaen, Coordinator of Special Events  
 Robyn Foral, Office Assistant

## Editorial Staff

Justin Haag, Media and Public Relations Coordinator  
 Alex Helmbrecht, Sports Information Director  
 Dewayne Gimeson, Public Information Specialist  
 Daniel Binkard, Graphic Design Artist

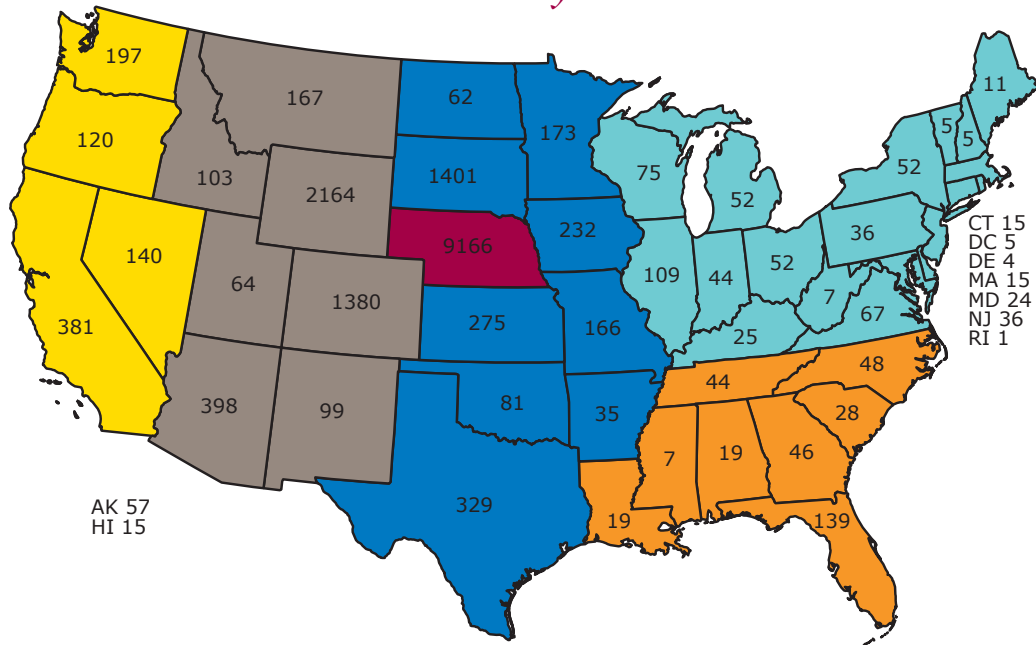
## Chadron State Foundation Statement of Activities for the Year Ended June 30, 2008

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
<b>Revenues, Gains (Losses) and Other Support</b>				
Fundraising Income	\$ 446,152	\$ 183,553	\$ -	\$ 629,705
Principle Contributions to Named Endowments	-	47,696	546,667	594,583
Management Fees	180,948	-	-	180,948
State Income	173,007	-	-	173,007
Unrealized Loss on Investments	(31,882)	(739,176)	-	(771,058)
Realized Gain on Investments	5,294	112,028	-	117,322
Change in the Value of Trusts	-	(396,562)	-	(396,582)
Interest and Dividend Income	19,692	282,763	-	302,455
Event Income	9,737	-	-	9,737
Miscellaneous Income	-	59,403	-	59,403
<b>Total Revenues, Gains (Losses) and Other Support</b>	<b>802,948</b>	<b>(450,295)</b>	<b>546,667</b>	<b>899,540</b>
Transfer Between Net Assets	(118,981)	-	118,981	-
Net Assets Released From Restrictions	<u>728,547</u>	<u>(728,547)</u>	-	-
<b>Total Support and Reclassifications</b>	<b><u>1,412,514</u></b>	<b><u>(1,178,842)</u></b>	<b><u>685,868</u></b>	<b><u>899,540</u></b>
<b>Expenses</b>				
Program Services	865,062	-	-	865,062
General and Management	297,076	-	-	297,076
Fundraising	<u>301,111</u>	-	-	<u>301,111</u>
<b>Total Expenses</b>	<b><u>1,463,249</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,463,249</u></b>
<b>INCREASE (DECREASE) IN NET ASSETS</b>	<b>(50,735)</b>	<b>(1,178,842)</b>	<b>665,868</b>	<b>(563,709)</b>
<b>NET ASSETS BEGINNING OF YEAR</b>	<b><u>377,786</u></b>	<b><u>4,277,583</u></b>	<b><u>7,830,367</u></b>	<b><u>12,485,736</u></b>
<b>NET ASSETS ENDING</b>	<b><u>\$ 327,051</u></b>	<b><u>\$ 3,098,741</u></b>	<b><u>\$ 8,496,235</u></b>	<b><u>\$ 11,922,027</u></b>

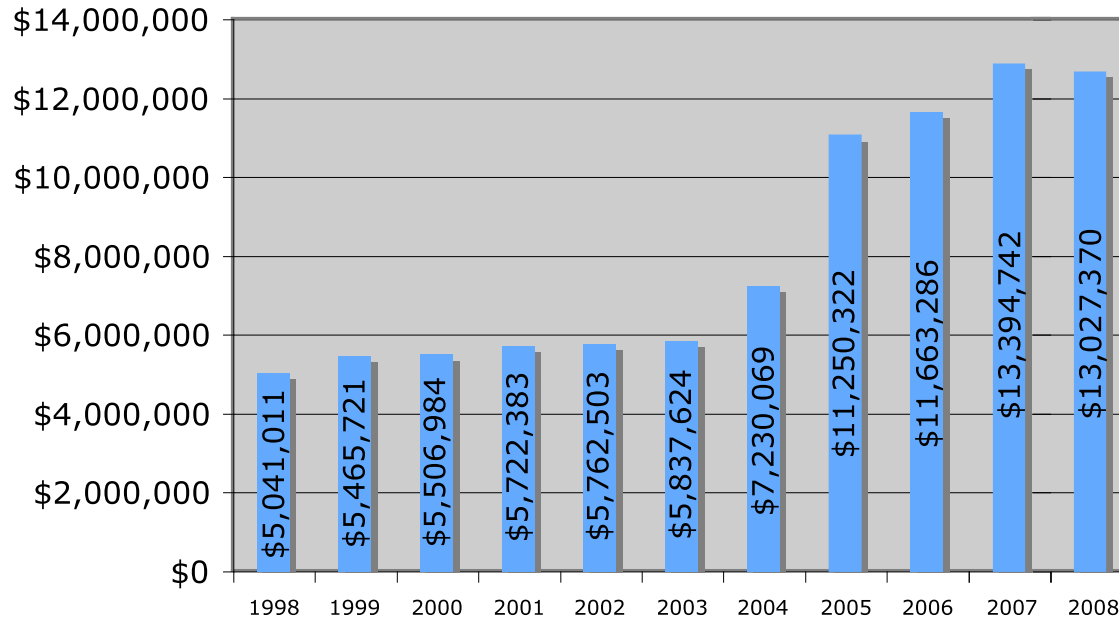
## Chadron State Foundation Statement of Activities for the Year Ended June 30, 2007

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
<b>Revenues, Gains and Other Support</b>				
Fundraising Income	\$ 377,118	\$ 134,175	\$ -	\$ 511,293
Principle Contributions to Named Endowments	-	-	426,309	426,309
Management Fees	168,508	-	-	168,508
State Income	161,762	-	-	161,762
Unrealized Gain on Investments	64,064	904,564	-	968,648
Realized Gain on Investments	-	34,743	-	34,743
Change in the Value of Trusts	-	295,585	-	295,585
Interest and Dividend Income	9,278	264,002	-	273,280
Event Income	10,758	-	-	10,758
Miscellaneous Income	-	60,320	-	60,320
<b>Total Revenues, Gains and Other Support</b>	<b>791,488</b>	<b>1,693,409</b>	<b>426,309</b>	<b>2,911,206</b>
Transfer Between Net Assets	(4,000)	(2,500)	6,500	-
Net Assets Released From Restrictions	<u>657,824</u>	<u>(657,824)</u>	-	-
<b>Total Support and Reclassifications</b>	<b><u>1,445,312</u></b>	<b><u>1,033,085</u></b>	<b><u>432,809</u></b>	<b><u>2,911,206</u></b>
<b>Expenses</b>				
Program Services	649,464	-	-	649,464
General and Management	316,400	-	-	316,400
Fundraising	<u>313,782</u>	-	-	<u>313,782</u>
<b>Total Expenses</b>	<b><u>1,279,646</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,279,646</u></b>
Transfers	7,490	9,896	7,315	24,701
<b>Total Expenses and Transfers</b>	<b><u>1,287,136</u></b>	<b><u>9,896</u></b>	<b><u>7,315</u></b>	<b><u>1,304,347</u></b>
<b>INCREASE IN NET ASSETS</b>	<b>158,176</b>	<b>1,023,189</b>	<b>425,494</b>	<b>1,606,859</b>
<b>NET ASSETS BEGINNING OF YEAR</b>	<b><u>219,610</u></b>	<b><u>3,254,394</u></b>	<b><u>7,404,873</u></b>	<b><u>10,878,877</u></b>
<b>NET ASSETS ENDING</b>	<b><u>\$ 377,786</u></b>	<b><u>\$ 4,277,583</u></b>	<b><u>\$ 7,830,367</u></b>	<b><u>\$ 12,485,736</u></b>

## Alumni by State



## Total Assets



## Chadron State College Alumni Board

Tom Alcorn '74  
 Kerry Bailey '97  
 Tammy Calamari '85 BS, '97 MS  
 Dorine Daniels '61  
 Deb Evans '77  
 Travis Lambert '94  
 Stacey McCartney '95  
 Ryne McClaren '99  
 Jeanine Mohr '83  
 Dave Noble BA '91, MBA '93

## Chadron State College Administration

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 Dr. Lois Veath, Vice President for Academic Affairs  
 Dr. Randy Rhine, Vice President for Enrollment  
 Management and Student Services  
 Mr. Dale Grant, Vice President for Administration and  
 Finance  
 Mr. Brad Smith, Director of Athletics  
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